

The background features a vibrant blue gradient with subtle, wavy horizontal lines. In the bottom right corner, there are abstract, flowing shapes in shades of purple, pink, and orange, creating a modern and dynamic feel.

aws SUMMIT

LONDON | JUNE 7, 2023

ANA-302

Building an Enterprise Data & Analytics Platform on AWS – From 1 to 100 teams.

Karl Heery

VP of Technology, Digital Delivery Capabilities
Aon Technology

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Data Strategist Technologist
AWS



Why Serverless, Scalable Analytics ?



AWS Lambda

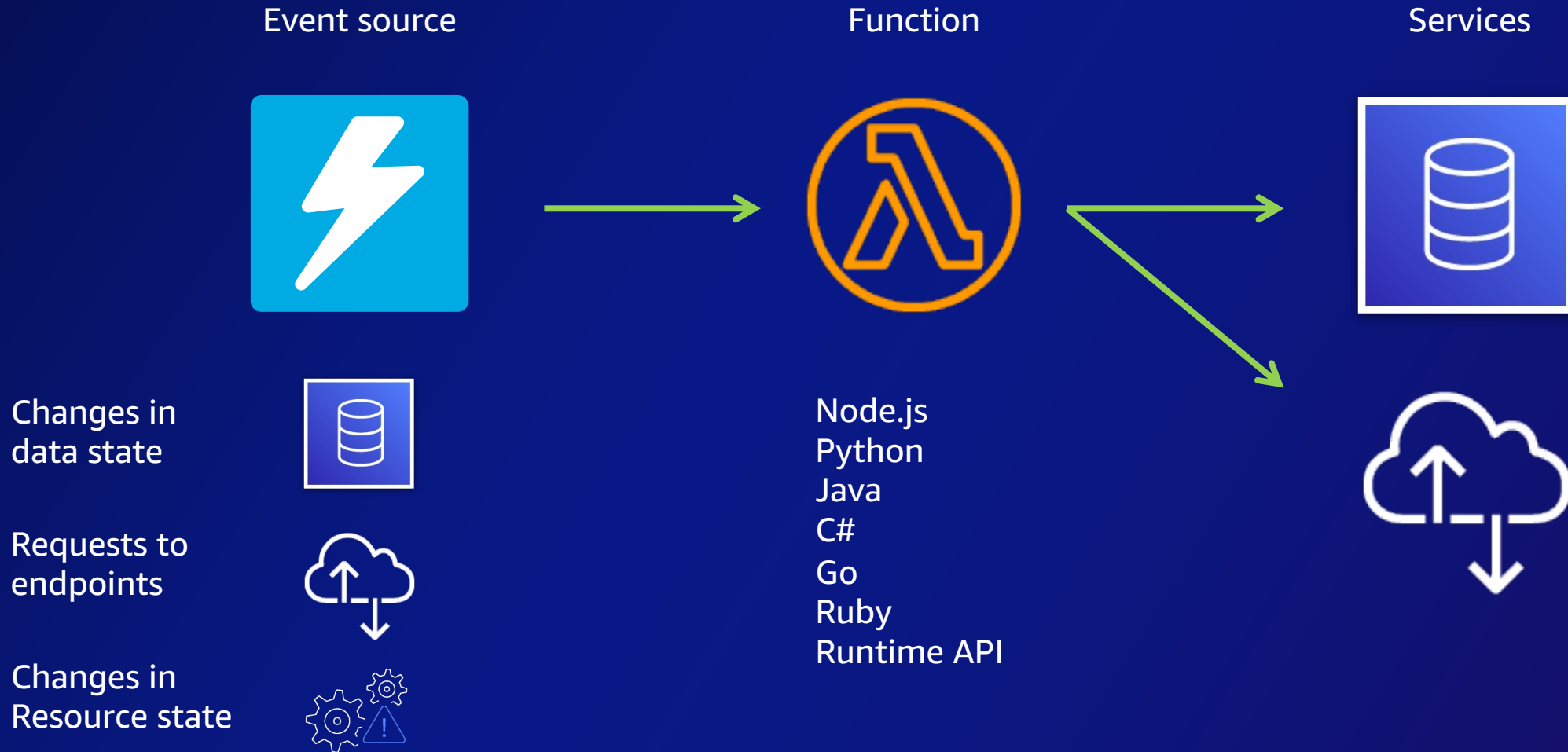


Amazon Managed Streaming for
Apache Kafka



Amazon Redshift

Serverless Applications





Amazon Comprehend

A fully managed and continuously trained service that discovers insights and relationships in text.

Amazon Comprehend

Discover insights and relationships in text



Documents

Email, chat,
social, phone
calls and more



Amazon
Comprehend

Automatically
extract insights
from text



Entities
+ Custom Entities



Key Phrases



PII
(Personally Identifiable
Information)



Sentiment



Document
Classification



Topics



Language

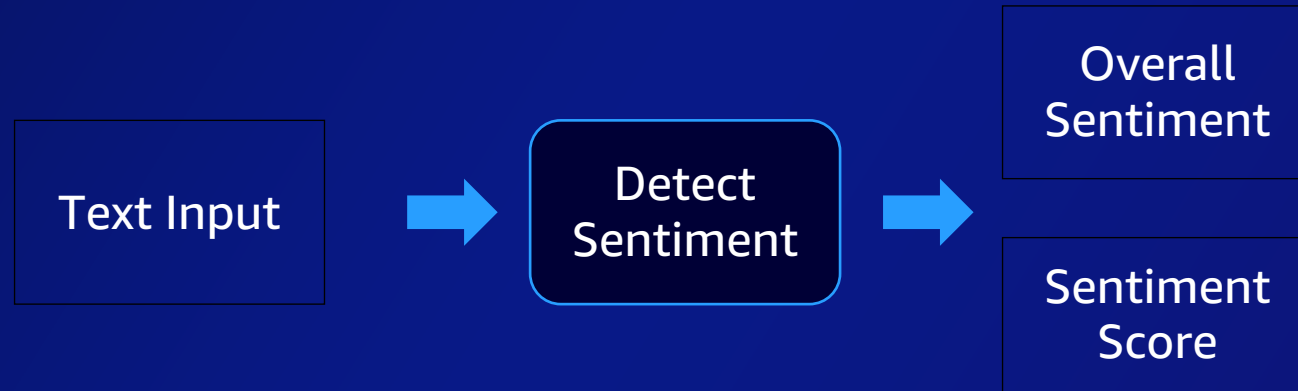


Syntax



Events

How do we measure customer sentiment?



"I love this service"



Sentiment: POSITIVE

Sentiment Score

Positive:	0.999
Negative:	0.331
Neutral:	0.615
Mixed:	0.969

Detect Sentiment and Key Phrases

"They color coordinate all of your clothes: white undershirts, colored t-shirts, collared shirts, and even match all your socks together!"

Sentiment

Sentiment: POSITIVE

Sentiment Score

Positive:	0.961
Negative:	0.000
Neutral:	0.038
Mixed:	0.000

Phrases

your clothes
white undershirts
colored t-shirts
collared shirts
all your socks

Detect Sentiment and Key Phrases

```
sentiment = comprehend.detect_sentiment(Text=text, LanguageCode="en")
```

```
phrases = comprehend.detect_key_phrases(Text=text, LanguageCode="en")
```

AI / ML Managed Services



Amazon Comprehend



Amazon Forecast



Amazon Lex



Amazon Fraud Detector



Amazon CodeWhisperer



Amazon Personalize



Amazon Polly



Amazon Rekognition



AWS DeepLens



Amazon SageMaker
Studio Lab



Amazon Textract



Amazon Transcribe



Amazon Translate



Amazon Personalize



Amazon SageMaker

Karl Heery

VP of Technology, Digital Delivery Capabilities
Aon Technology



Aon is in the business of better decisions

Aon exists to shape decisions for the better — to protect and enrich the lives of people around the world. Our colleagues provide our clients in over 120 countries and sovereignties with advice and solutions that give them the clarity and confidence to make better decisions to protect and grow their business.

50,000

colleagues around the world

120+

countries and sovereignties with Aon clients

Through our experience, global reach and state-of-the-art analytics, we are better able to help clients meet rapidly changing, increasingly complex and interconnected challenges across four areas of need:

Navigating
new forms
of volatility

Building
a resilient
workforce

Rethinking
access
to capital

Addressing
the
underserved

Commercial Risk Solutions

Shifts in technology, economics and geopolitics are creating unprecedented volatility. We help clients identify, measure and manage their risk exposure.

\$110B+¹

of bound premium
placed annually

Health Solutions

Health is declining, costs are rising and workers have vastly different needs. We help companies improve employee health and wellbeing while managing costs.

\$35B

of bound premium
placed annually

Reinsurance Solutions

Businesses, governments and communities need to become more resilient. Our expertise and insight help (re)insurers navigate uncharted territories and create more relevant solutions.

\$50B+

of bound premium
placed annually

Wealth Solutions

Global business is becoming increasingly difficult to navigate. We help employers, fiduciaries and investment officers optimize results and provide a more secure future for their stakeholders.

\$3.8T²

of assets under
advisement

¹Includes approximately \$55B of captive premium.

²As of 6/30/2022, includes non-discretionary assets advised by Aon and its global affiliates which includes retainer clients and clients in which Aon and its global affiliates have performed project services for over the past 12 months. Project clients may not currently engage Aon at the time of the calculation of assets under advisement as the project may have concluded earlier during preceding 12-month period.

Ensuring every Aon client is better informed, better advised and able to make better decisions



Better Informed



- State-of-the art data & analytic capabilities
- Breadth and depth of industry expertise
- Proven methodology to discover client needs



Better Advised



- Collaborative, hands-on approach
- Linking innovative insights to client needs
- Developing solutions in partnership



Better Decisions

- Delivery of integrated solutions
- Tailored client experience and service
- Practical execution for maximum impact



The business case for shared Data & Analytics capabilities

The Opportunity

- Enable our data professionals to do their best work – modern tooling, lower hurdle to access cloud, collaboration options
- Leverage best of cloud-native services (PaaS) and commercial software (IaaS/SaaS)
- Workbench for early data exploration – avoid big bets and new infra projects
- Simplify pathways to production for commercialising solutions

Business Imperatives

- Security & Privacy by design and by default
- Raise the bar on Data Governance and Analytics Development LifeCycle (ADLC)
- Achieve economies of scale through standard technology and patterns
- Ensure sustainable operating model for data-driven solutions

The value proposition for Aon data professionals...



It started with Persona-Driven Design



Data Engineer

Build our data supply chain to ensure solutions stay fresh



Data Scientist

Create points of differentiation through advanced analytical technique



Data Analyst

Derive data points of interest and create visual insights that drive customer action.



Application Dev

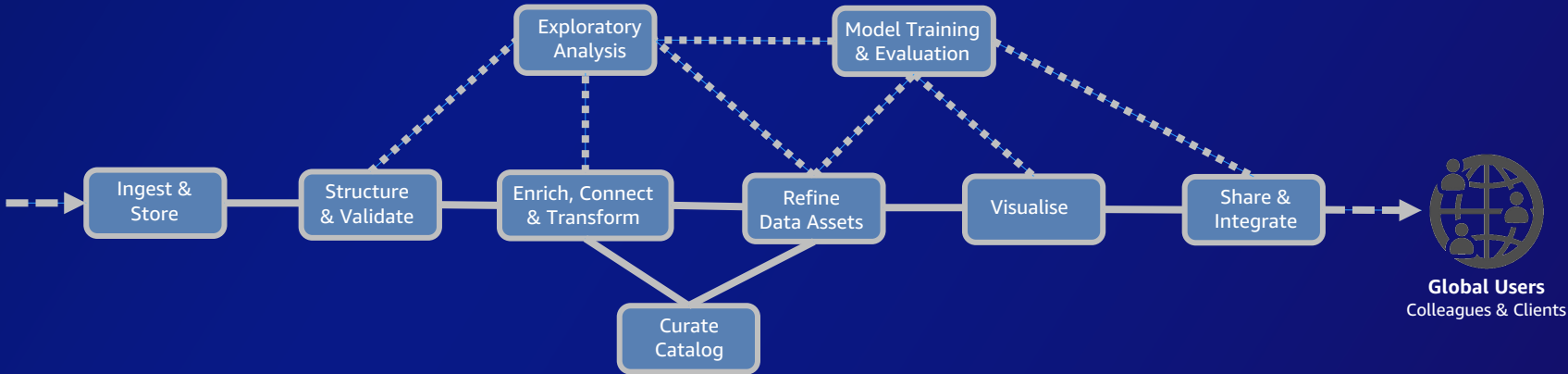
Creates the user experience that assists clients in navigating data and taking action



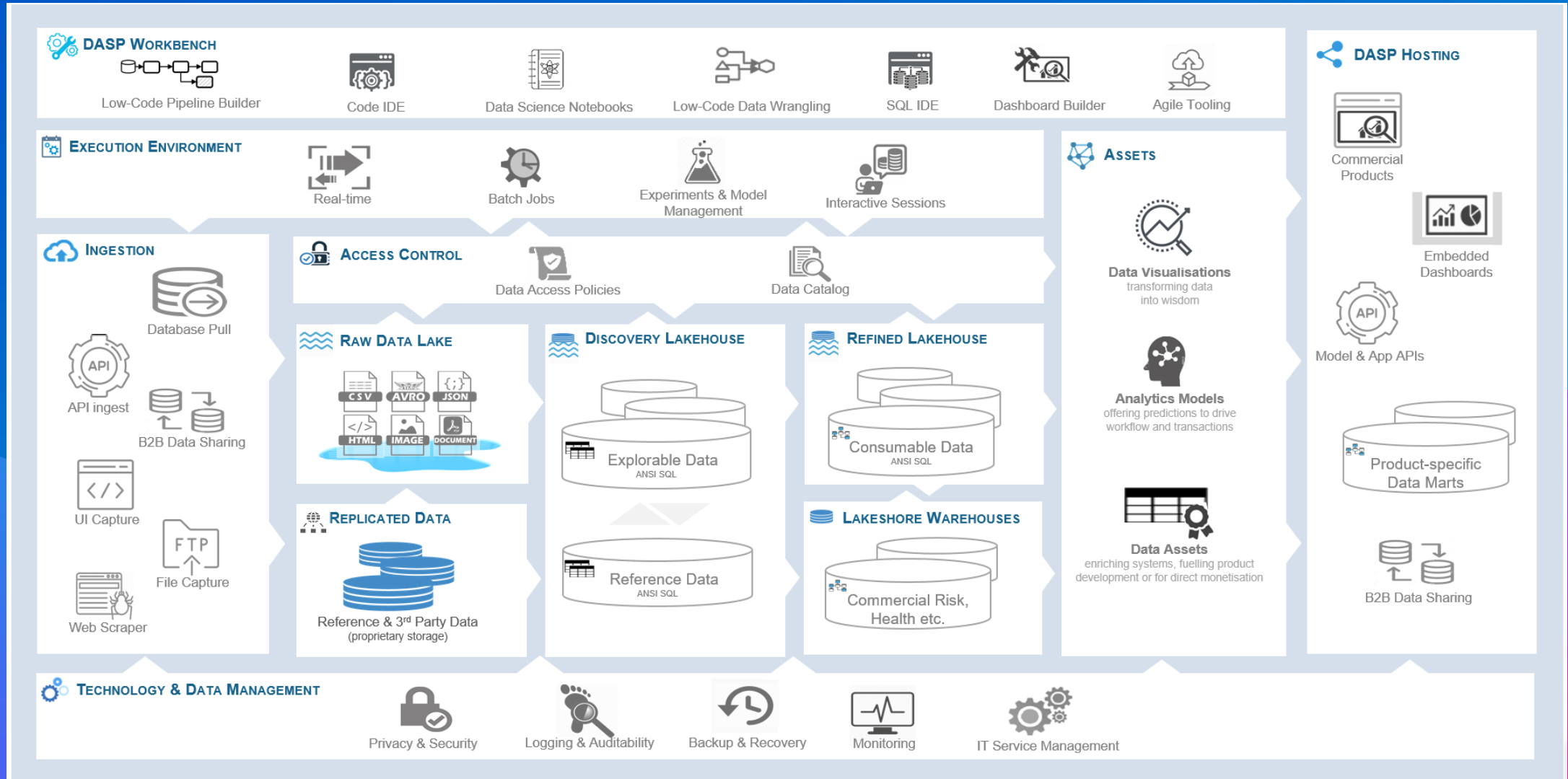
Data Steward

Oversee data assets for the firm, for understanding, governance and appropriate sharing

Generalised Analytics Development LifeCycle (ADLC)



Aon's Global Data & Analytics Platform



Added Data Ingestion, Data Catalog & Hadoop Data Lake capabilities

Opportunity assessment process & prioritisation forums for tenant onboarding. CoE and CoI models mature

2018

Business case for seed funding, garner support from solution line CIOs. IT team from Aon Centre for Innovation & Analytics joins Global Aon Technology

Added website content management & dashboard embedding capabilities

Data Access Control tooling: Teams start sharing data, demonstrating value of joining the DASP network

- Continuous Onboarding
- How-To Guides
- Product Lifecycle Management Activities
- Standard Operating Procedures
- 'Public' Support Channel via MS Teams

Data Profiler enriches catalog with metrics on 100K+ data sets

Common Aon Reference Data shared via platform with all teams

DASP Console MVP launch, helping teams manage their membership, data & costs

Added Document Analytics workbench for OCR & Entity Extraction of unstructured data (CoE + Self-Service delivery model)

Analytics Hosting Service now powers 50+ data-driven business applications (↑90% Web/API visits YoY)

- Continuous success stories "Powered by DASP"
- Webinars & Short-form Videos
- Tenant Healthchecks
- Promoting Data Reuse
- Embedding insights in global IT applications

Aon Enterprise Data Model standardises our Data Topics for classification in catalog

First B2B Direct Data Sharing with insurance carriers + first 3rd party data consumed from marketplace

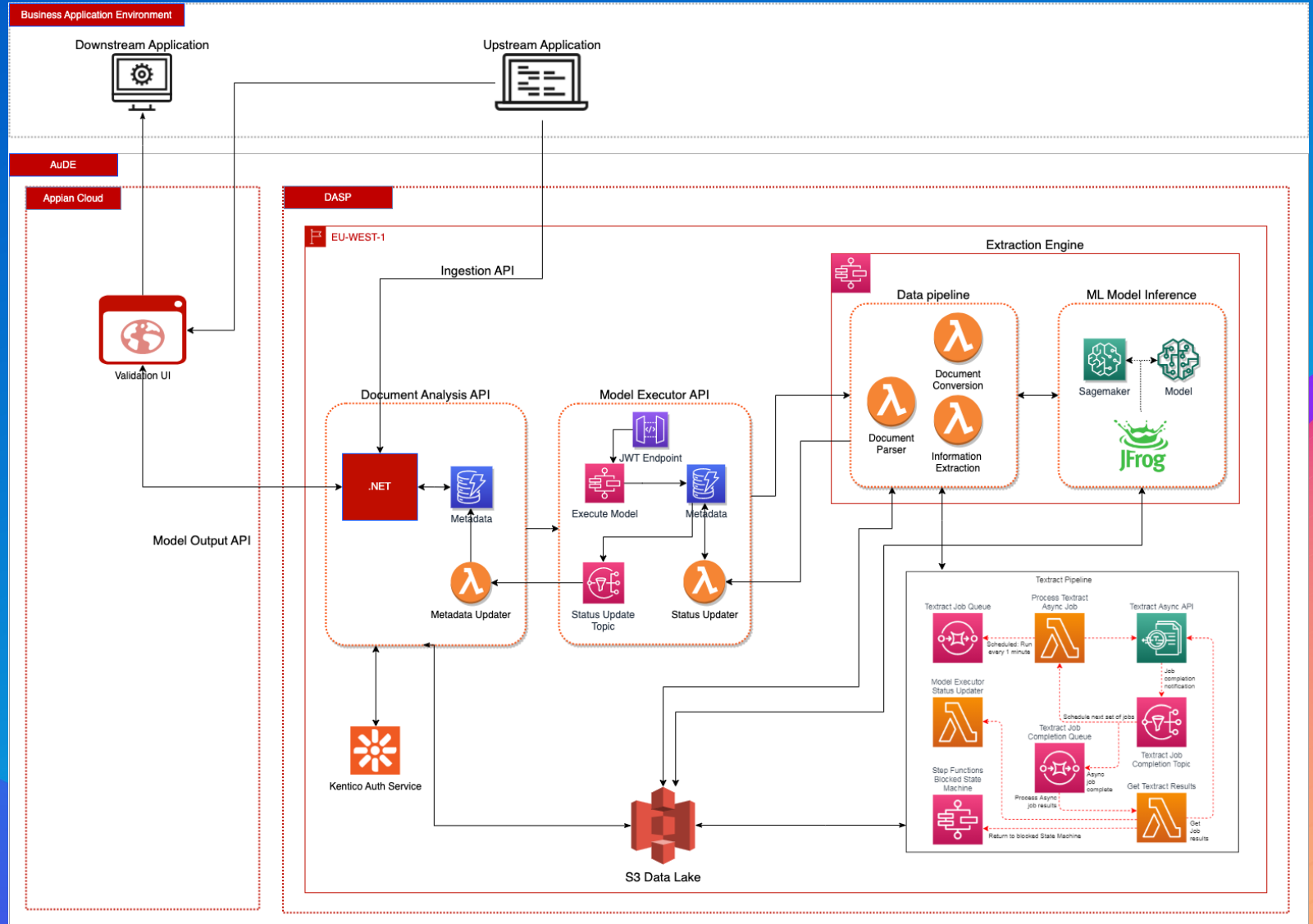
Modernised the Data Stack, migrating Hadoop to Lakehouse & ephemeral data processing capabilities

Defining and enabling Data Accessibility framework, Data Quality and DCAM standards generally with Chief Data Office

2023...

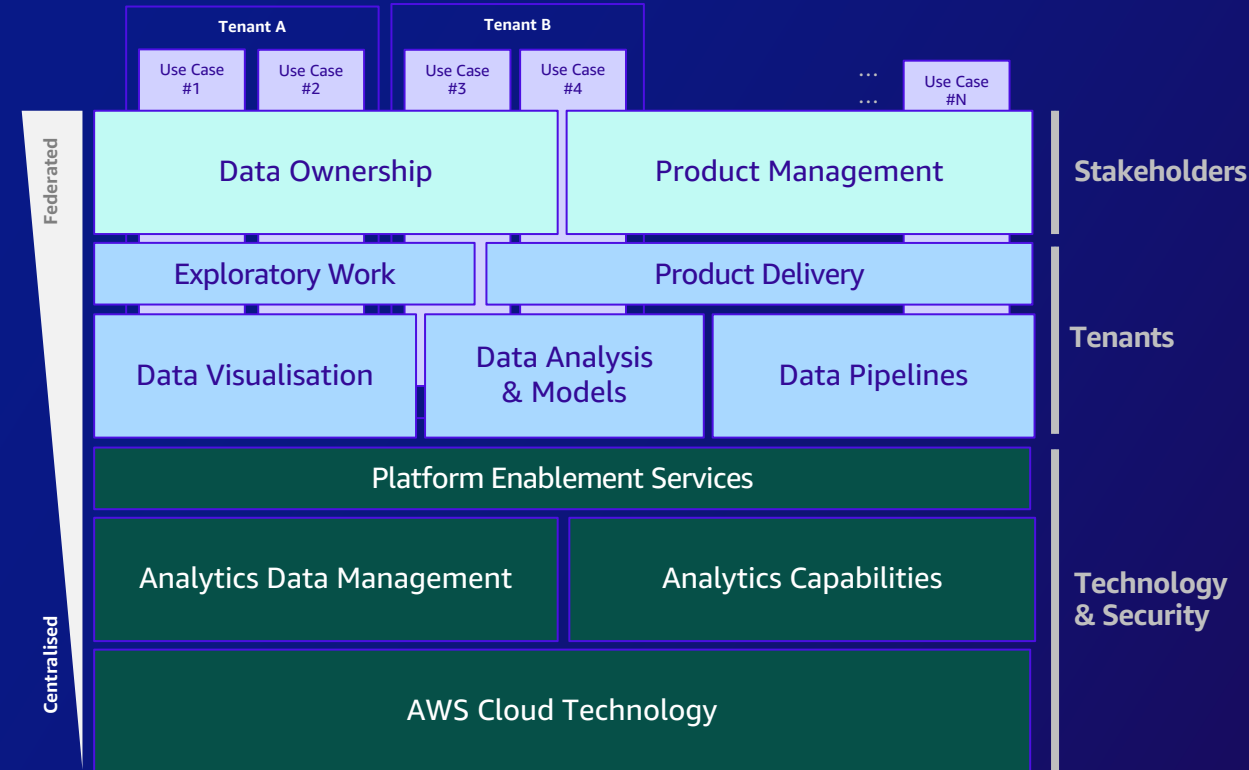
Example Pattern: Unstructured Document Processing with Human Review

- A workbench for NLP model training using AWS S3, SageMaker, Textract, Comprehend etc.
- Orchestration through AWS Step Functions, Lambda, DynamoDB
- An API layer to route production requests to appropriate models
- Asynchronous or Synchronous to support real-time or batch
- Human-in-the-loop through integration with Aon standard workflow systems
- Structured output storage in Snowflake with job lineage



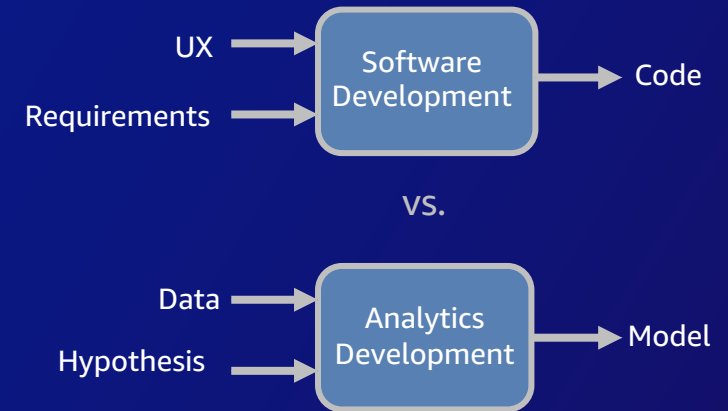
Learning #1: define Responsibility Model for multi-tenancy early

- Commercial software needs to support Enterprise IT overseeing multiple isolated tenants
- Role-Based Access Control (RBAC): find the governance sweet-spot of controls without sacrificing developer autonomy
- Evaluated software against our target controls, understanding where data processes cross into IT
- Isolation is the default, but need an 'easy button' for governed data/code sharing



Learning #2: secure analytics development on a production workbench

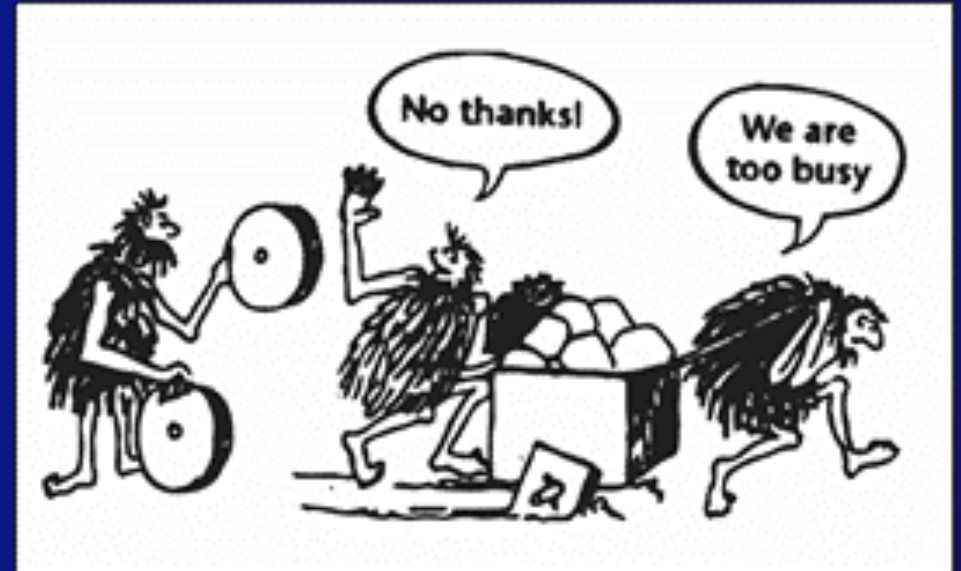
- Analytics solutions are a function of the data they process, not like most traditional software development.
- Mock data and data obfuscation help, to a point. Ultimately model testing & refinement requires real data.
- Lower lifecycle IT environments (DEV, TEST etc.) may have different controls not appropriate for real business data.
- We concluded analytics should be developed under protection of production controls to ensure data security.
- Our workbench is a production zone; whereas new software built/bought goes through lower lifecycles first.



Learning #3: the tenant experience requires ongoing investment

- A smooth onboarding experience for our tenants was essential to the promise of shorter 'Idea-to-Launch'.
- There's a tradeoff in mixing best-of-breed commercial with cloud PaaS & SaaS offerings - investment in integration.
- Enterprise standards in identity and access management, secrets management, monitoring etc. adds dependencies.
- We focused on enabling the community through patterns and guides to strengthen our internal brand.
- At some point building a 'single landing page' for tenants was justified, but a 'single pane of glass' was not.

Shouldn't we integrate that?



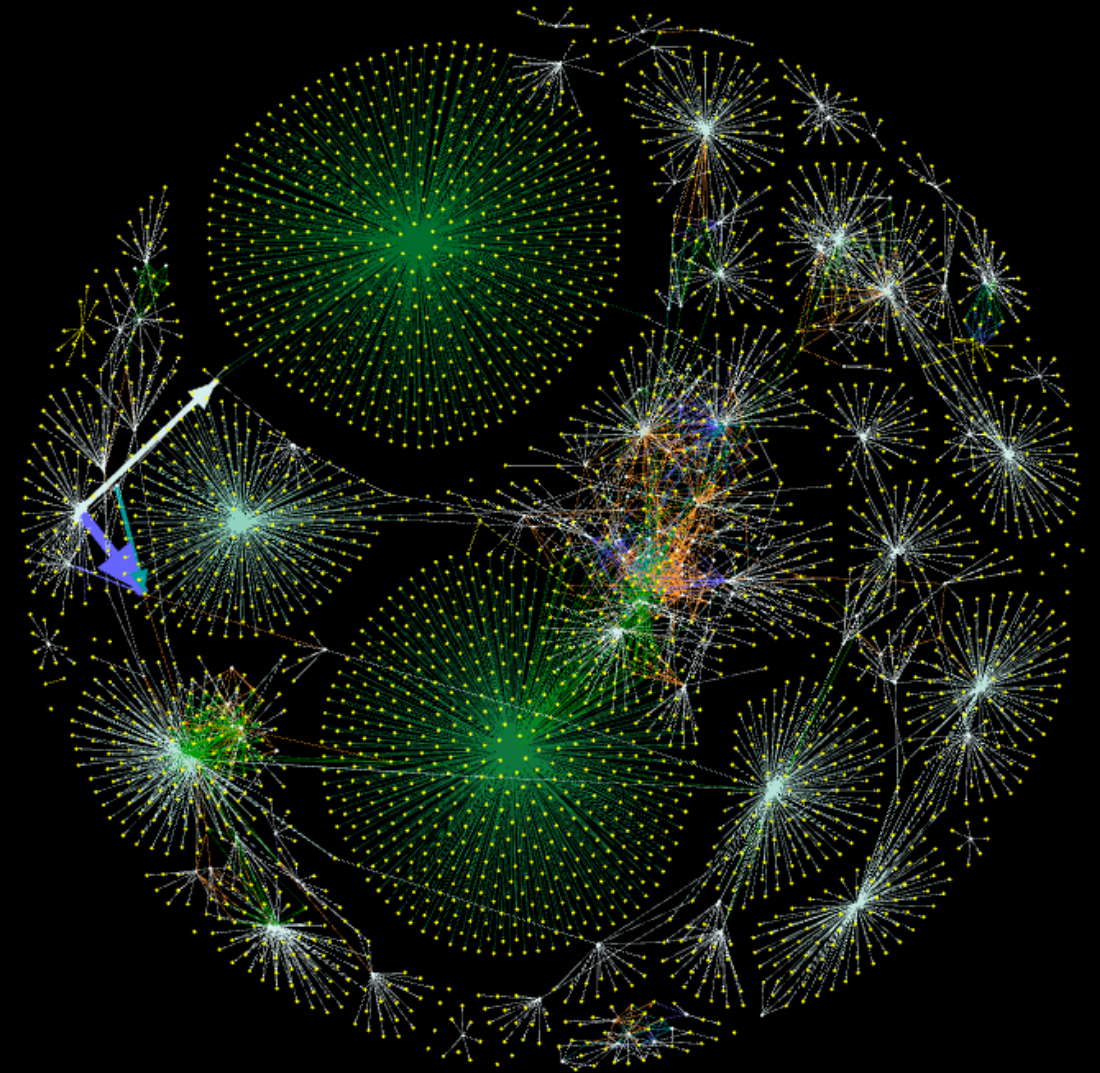
Driving value for clients

- Aon Human Capital Solutions delivers **AI-driven insights on technology talent globally**, including geography-based pay differentials which is "essential for finding the best technology talent and optimizing within the client's existing workforce"
- AWS cloud-native **Document Analytics workbench** and COE team processing ~4K documents per day, delivering >\$2M of efficiencies, and avoiding \$1M+ external software spend.
- Our Health **Actuarial and Analytics teams ingest data** on employee health, insurance and claims, workplace safety, absence and engagement, and external data on health trends to help a manufacturing client **meaningful improvement in selected health metrics at 24% lower cost** per person.
- Our **Climate Analytics teams insight report** citing global economic losses from natural catastrophes at \$313Bn, with only 42% covered by insurance – **\$190Bn protection gap**.
- Aon Innovation Olympics 2022: >25% of initiatives were built on our Aon's Data & Analytics Platform.

100+
teams representing
1000+ Aon practitioners

120K+
data assets in
Aon Data Catalog

90%+
Increase in web/API hits
on analytics YoY



Green = system-to-system interaction
Yellow = databases held in platform
Other = colleagues running interactive analytics

Thank you!



Please complete the session survey in the mobile app

Karl Heery



Karl Heery

Patrick Callaghan



Patrick Callaghan



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